



Chelsea and Westminster Hospital
NHS Foundation Trust

Annual members' meeting

2020/21





Steve Gill

Chairman (interim)





Steve Gill

Agenda

- Apologies and minutes: Steve Gill
- Annual report 2020/21 and review of the year: Lesley Watts (Chief Executive Officer)
- Finances and annual accounts 2020/21: Virginia Massaro (Chief Financial Officer)
- External audit report: Deloitte LLP
- Council of Governors report 2019/20: Simon Dyer (Lead Governor)
- Presentation: Research, innovation and community engagement during COVID-19:
Dr Sadia Khan (Consultant, Cardiology) and Dr Marta Boffito (Consultant, Clinical Trials)
- Your questions
- Closing remarks





Lesley Watts

Chief Executive Officer

Note: Some photos throughout this presentation are pre-COVID-19





Lesley Watts

An exceptional year





Lesley Watts

COVID-19





Lesley Watts

COVID-19:

Positive learning

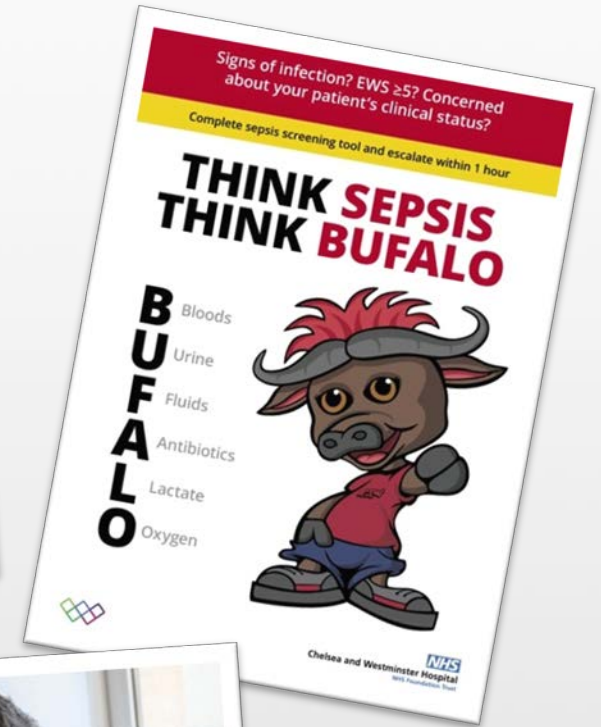


Chelsea and Westminster Hospital
NHS Foundation Trust



Lesley Watts

Our quality





Lesley Watts

Our people





Lesley Watts

CW Innovation



Green Committee
Quality Improvement

Our sustainability



NHS
Chelsea and Westminster Hospital
NHS Foundation Trust



Lesley Watts

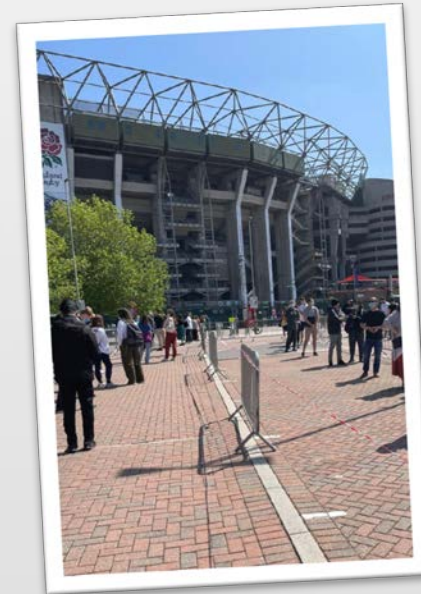
Staff vaccination programme





Lesley Watts

Pop-up centres





Lesley Watts

Thank you to all
our community



Chelsea and Westminster Hospital
NHS Foundation Trust



Virginia Massaro

Chief Financial Officer





Virginia Massaro

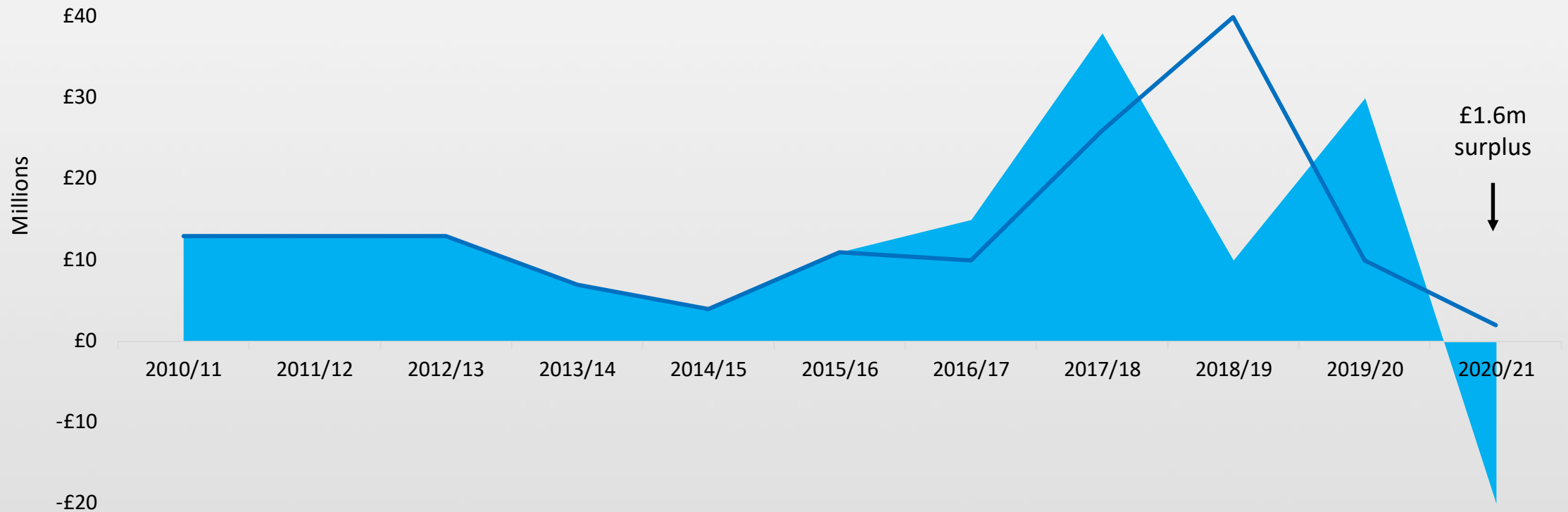
What is an annual report?





Virginia Massaro

Summary financial performance in 2020/21





Virginia Massaro

Statement of comprehensive income 2020/21

	2020/21 £000	2019/20 £000
Operating income from patient care activities	631,632	603,795
Other operating income	120,902	106,115
Operating expenses	(755,818)	(665,596)
Operating surplus from continuing operations	(3,284)	44,314
Finance income	-	927
Finance expenses	(5,759)	(5,712)
PDC dividends payable	(9,674)	(10,456)
Net finance costs	(15,433)	(15,241)
Other (losses)/gains	8	(444)
Profit on assets and liabilities transferred in respect of the discontinued operations of the investment in joint ventures	(1,480)	-
Share of profit of associates/joint arrangements	357	909
Surplus/(deficit) for the year	(19,832)	29,538



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Virginia Massaro

Statement of comprehensive income 2020/21 (continued)

	2020/21 £000	2019/20 £000
Adjusted financial performance (control total basis)		
Surplus/(deficit) for the year	(19,832)	29,538
Remove net impairments not scoring to the department expenditure limit	24,702	(11,352)
Remove I&E impact of capital grants and donations	(2,482)	(6,868)
Remove 2018/19 post-audit PSF reallocation (2019/20 only)	-	(910)
Remove net impact of inventories received from DHSC group bodies for COVID response	(798)	-
Adjusted financial performance surplus	1,590	10,408





Virginia Massaro

Exceptional items in 2020/21





Virginia Massaro

Capital programme

In 2020/21 we invested £46.3m in capital—some key highlights:



Critical care project (£6.9m)



Ward upgrades (£2.4m)



ICU surge capacity at both sites (£4.3m)



A&E including resus at West Mid (£2.2m)





Virginia Massaro

Capital programme (continued)



IT infrastructure and digital (£3.1m)



COVID-19 response (£3.8m)



Medical equipment upgrade (£8.3m)



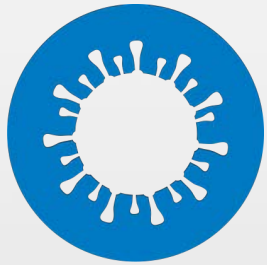
Estates refurbishment and maintenance (£8.3m)





Virginia Massaro

2020/21 in numbers



4,312
COVID-19 patients
admitted



12 million minutes of
Zoom meetings



15m items of
PPE distributed
at the Trust



6,821
staff



96% of staff
given COVID-19
vaccination



12,000 lateral flow
tests distributed to staff





Deloitte LLP

Auditor



Summary of audit

We have completed the external audit of the Trust for the year ended 31 March 2021. This report includes information on our approach and opinion.

This presentation summarises the findings of our external audit of the Trust's financial statements for the year ended 31 March 2021. In line with the revised guidance, we did not complete testing on the Quality Report this year due to Covid-19.

Responsibilities of the external auditor

1

Financial statement audit

We issued an unmodified ("clean") opinion for the year ended 31 March 2021 financial statements, including the remuneration report. In reaching our conclusions, we addressed the following significant risk areas:

- Existence of accruals and deferred income
- Property valuation
- Management override of controls

2

Use of resources

We are required to consider the arrangements that the Trust has made for securing financial resilience and economy, efficiency and effectiveness in its use of resources, if we identify any significant weaknesses to make recommendations, and to provide a narrative commentary on arrangements. We have not identified any risks of significant weakness in arrangements to secure economy, efficiency and effectiveness in the use of resources.

3

Annual Governance Statement

Reporting by exception if the Annual Governance Statement is incomplete or inconsistent with our understanding. We did not identify any issues requiring comment in our audit opinion.

We provided a detailed report on our audit of the Trust's financial statements to the Trust's Audit and Risk Committee and Board in June 2021. On 24 June 2021, we signed our audit opinion on the Trust's financial statements.

We have issued an unmodified audit opinion, with no reference to any significant weaknesses in respect of the Trust's arrangements to secure economy, efficiency and effectiveness in the use of resources. The full opinion on the financial statements can be found in the Annual Report.



Council of Governors report 2020/21

Simon Dyer

Lead Governor

Note: Some photos throughout this presentation are pre-COVID-19





Simon Dyer

What does the Council of Governors do?



Chelsea and Westminster Hospital
NHS Foundation Trust



Simon Dyer

Membership, engagement and recruitment





Simon Dyer

Election results and non-executive director appointments/reappointments





Simon Dyer

Get in touch

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Research, innovation and community engagement during COVID-19

Dr Sadia Khan

Consultant, Cardiology

Dr Marta Boffito

Consultant, Clinical Trials

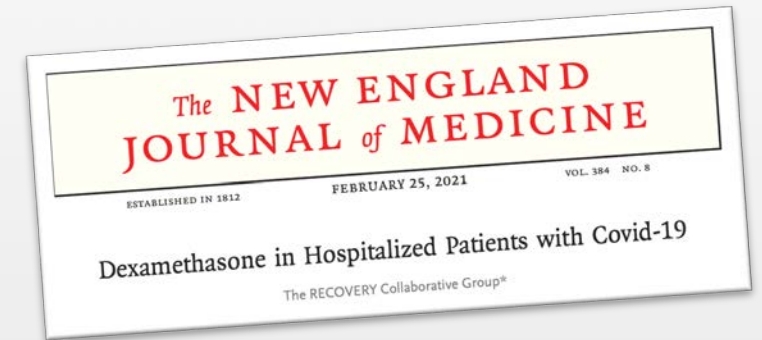




Research, innovation and community engagement during COVID-19

Research

- **March 2020:** Redeployment to COVID-19
 - Recruitment of:
 - 80 patients into recovery
 - 250 patients into study: *Remdesivir versus standard of care for severe Coronavirus disease—2019 infection: An analysis of 28-day mortality* (open forum infectious diseases, in press)
- **Pioneer study set up**
- **July 2020:** Back into the CRF



20 years of antiviral
development
experience





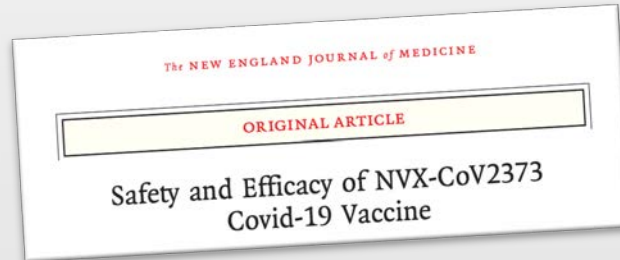
Research, innovation and community engagement during COVID-19

COVID-19 vaccine development

- Phase I/II (40)
- Phase III (570)
- Phase III (120)




in press



VLA2001

- Inactivated
- Adjuvanted with Alum and CpG 1018
- Highly-purified
- Whole virus candidate
- Vero-cell based
- Using the manufacturing platform of Valneva's
- Commercial Japanese encephalitis (JE) vaccine



Community engagement
NWL taskforce





Research, innovation and community engagement during COVID-19

Today and tomorrow

COVID-19

- Continue with vaccine development (boosters)
- New antivirals
- Monoclonal antibodies

Community engagement
NWL taskforce



Other specialties



Infectious disease



Gastrointestinal



Cardiology



Paediatrics/neonatal



Mental health



Dermatology



Obstetrics/gynaecology



Metabolics/diabetes



HIV



Oncology



Respiratory

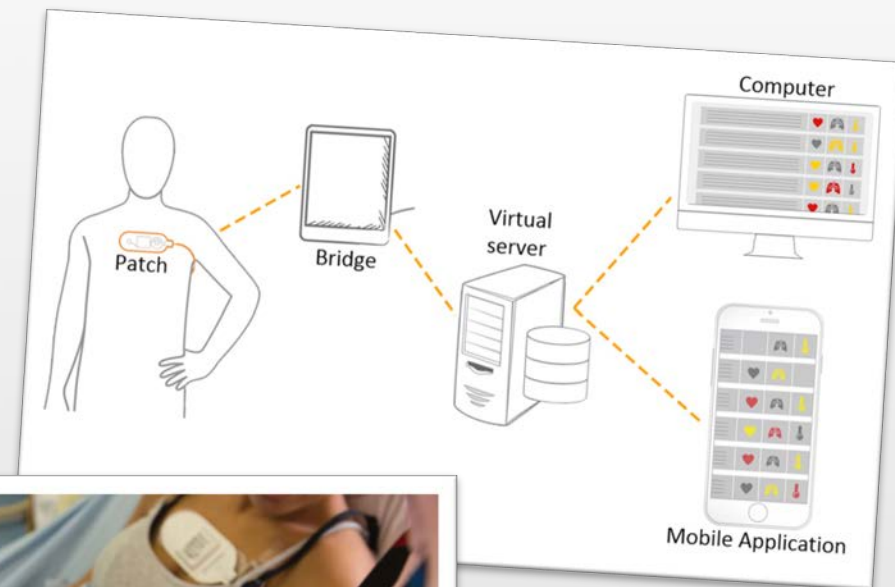




Research, innovation and community engagement during COVID-19

Remote monitoring

- Patient deterioration a significant problem in all healthcare systems
- Nationally mandated tools
- Treatment can be time-critical





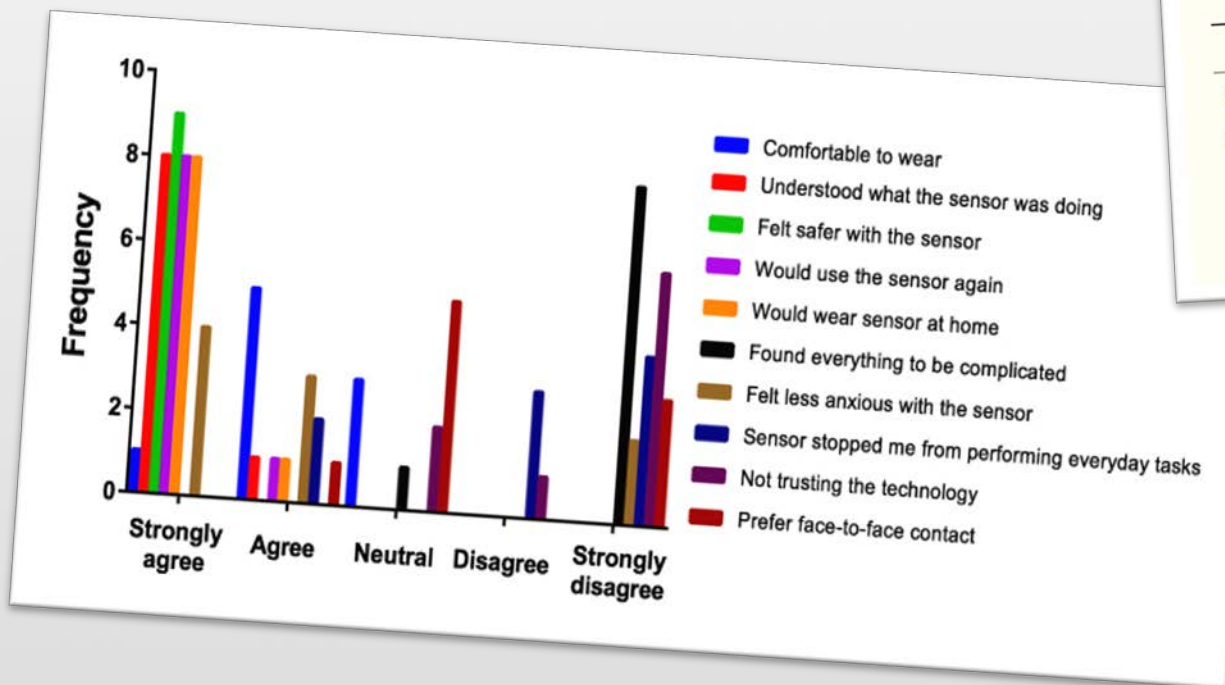
Research, innovation and community engagement during COVID-19

Care without walls

Table 2

Clinical events following alerts

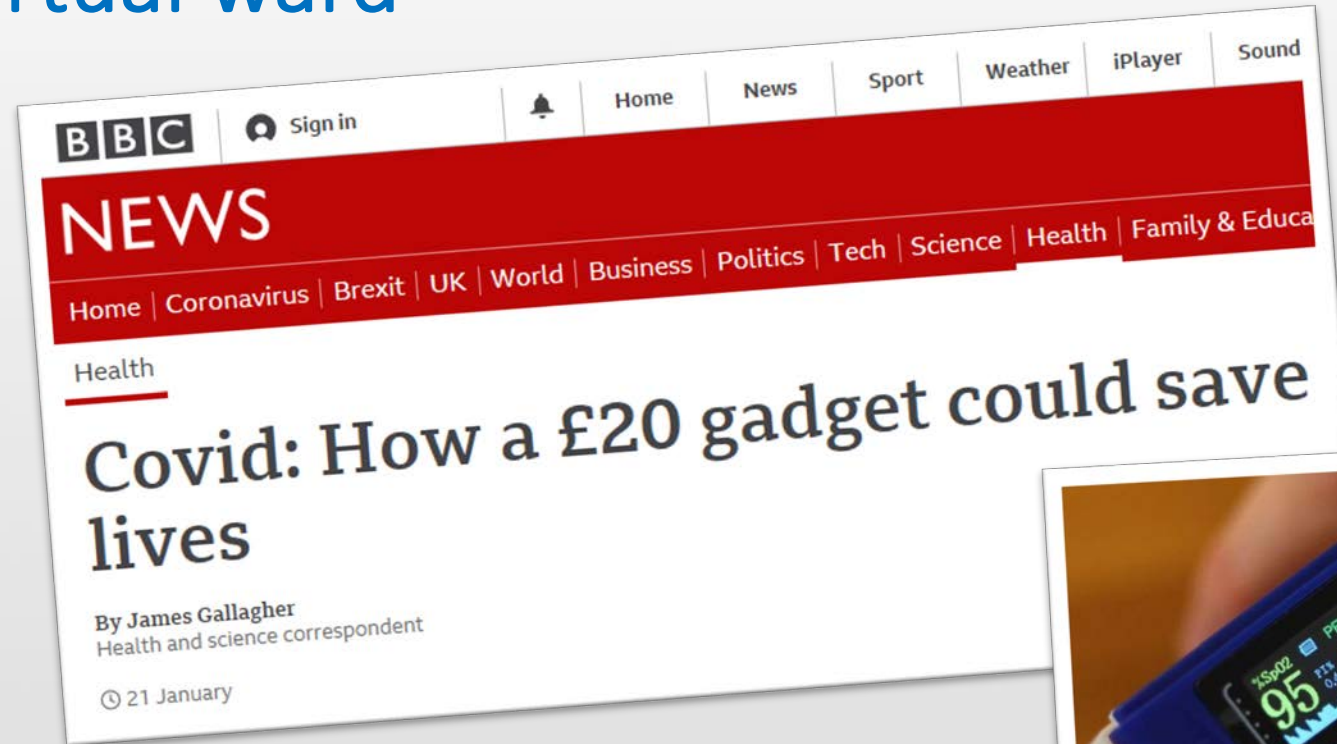
Events	Alert	Management
10 vital alerts in 4 patients	Abnormal temperature reading (1 episode)	Anti-pyretic (paracetamol) administered following telephone consultation (1 episode)
	Abnormal respiratory rate reading (9 episodes)	No action taken following telephone review (6 episodes) Electrodes reapplied (1 episode)





Research, innovation and community engagement during COVID-19

The virtual ward





Research, innovation and community engagement during COVID-19

Lessons learned

- Rapid learning and adoption
- Rigorous testing
- Persistence
- Whole community effort





Research, innovation and community engagement during COVID-19





Your questions

Steve Gill

Chairman (interim)





Closing remarks

Steve Gill

Chairman (interim)





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